

3C NEWS

3C METAL CONTINUES WORK ON TERÉGA'S REVA PROJECT AT TECOU SITE IN FRANCE



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A MESSAGE FROM THE GROUP MANAGING DIRECTOR OF 3C METAL



As we progress through 2025, while global factors such as tariffs and ongoing conflicts have influenced some of our commercial activities, 3C Metal remains proactive and adaptable. Although a few projects have experienced delays or temporary pauses, we continue to manage these challenges effectively and stay focused on our long-term goals.

After a slower start to the year, we are seeing renewed momentum with increasing activity in key markets such as Turkey, France, Namibia and Mozambique. 3C Metal has gained significant traction in Namibia and Mozambique, confirming that we are well positioned in the right markets at the right time. There is also growing potential in the USA, which adds to our positive outlook.

Since joining the Ortec Group last year, the integration has gone smoothly. Collaboration between Ortec Group and 3C Metal teams has been strong, particularly among teams in the USA and Guyana, Southern Africa, and Europe and the Middle East region. Being part of the Ortec Group has expanded 3C Metal's global reach and capabilities and we have received a great deal of positive feedback from clients about this strategic move.

On 19 June, a joint venture agreement between 3C Metal Group and the Arabian Establishment for Trading, Shipping, and Petroleum Works (AET) was signed at Ortec's Headquarters in Aix-en-Provence. The agreement, signed by myself and AET's CEO Abdulrahman Almogren, establishes a local 3C Metal entity in Saudi Arabia to better serve key clients and provide our full range of services in-country. The signing took place in the presence of AET President HRH Prince Faisal bin Saud bin Abdullah AlFaisal, Ortec Group President and CEO André Einaudi, Ortec COO Julien Einaudi, and 3C Metal's Managing Director for the Middle East and Asia,

Yannick Damry. This joint venture strengthens our collaboration with AET and, with Ortec's support, will enable 3C Metal to grow its presence in the region while fully supporting Saudi Vision 2030.

Further reinforcing 3C Metal's integration into the Ortec Group, we have introduced a new Corporate Social Responsibility (CSR) policy (featured in this newsletter) which is closely aligned with Ortec Group's approach to CSR. The policy clearly outlines our commitments to reducing environmental impact, promoting workplace safety and inclusion, supporting communities, and advancing sustainable industry practices. This alignment was reflected on 20 June, when teams from across 3C Metal participated in Ortec's third "Act for the Planet" event. The live broadcast focused on environmental sustainability and featured inspiring talks from Ortec's leadership, along with stories from across the network. It served as a strong reminder of our responsibility to protect the planet and help create a better world for future generations.

Finally, I want to recognize the great progress we've made in health, safety, and environment (HSE) results, thanks to the hard work of our Group HSE Manager, Willie Le Roux, and his team. Injury rates have fallen by 54% and HSE incidents by 48% in the first half of 2025 compared to last year. Our ongoing focus on safety culture and risk awareness is making a real difference, showing what we can achieve when we all take responsibility.

As we look ahead, I'm confident that by working together, we will continue to strengthen 3C Metal's position globally and deliver lasting value for our clients, employees and communities.

Philippe Boy
Group Managing Director of
3C Metal

3C METAL SIGNS JOINT VENTURE WITH AET TO STRENGTHEN PRESENCE IN SAUDI ARABIA

3C Metal is proud to announce the signing of a joint venture agreement between 3C Metal Group and the Arabian Establishment for Trading, Shipping, and Petroleum Works (AET) on June 19, 2025, during a visit to the Ortec Group Headquarters in Aix-en-Provence, France.



The joint venture establishes a local entity for 3C Metal in Saudi Arabia and will enable the company to better serve key local clients and deliver its full range of services directly in-country.

The agreement was signed by AET's CEO, Abdulrahman Almogren, and 3C Metal Group Managing Director, Philippe Boy, in the presence of senior leadership from all parties, including: AET President, HRH Prince Faisal bin Saud bin Abdullah AlFaisal; Ortec Group President and Chief Executive Officer, André Einaudi; Ortec Group Chief Operating Officer, Julien Einaudi; and 3C Metal's



Managing Director for the Middle East and Asia, Yannick Damry.

3C Metal has been operating in Saudi Arabia under an agency agreement with AET since 2022. This new joint venture strengthens 3C Metal's collaboration with AET and, with Ortec's support, enables the company to further expand its footprint in the region.

This partnership reflects 3C Metal's long-term commitment to the Kingdom's industrial growth and its alignment with Saudi Vision 2030.

3C METAL SHOWCASES OFFSHORE CARBON CAPTURE INNOVATION DURING OTC WEEK

On May 6, during OTC Week in Houston, 3C Metal hosted a dedicated seminar at The Moran Hotel to present its latest carbon capture concepts for offshore drilling environments.

Created in collaboration with Wärtsilä, our carbon capture systems are designed to integrate directly into drillships, capturing exhaust emissions and reducing CO₂ release into the atmosphere.

A group of industry professionals were invited to hear how our unique designs will allow offshore operators to move toward their carbon reduction goals.

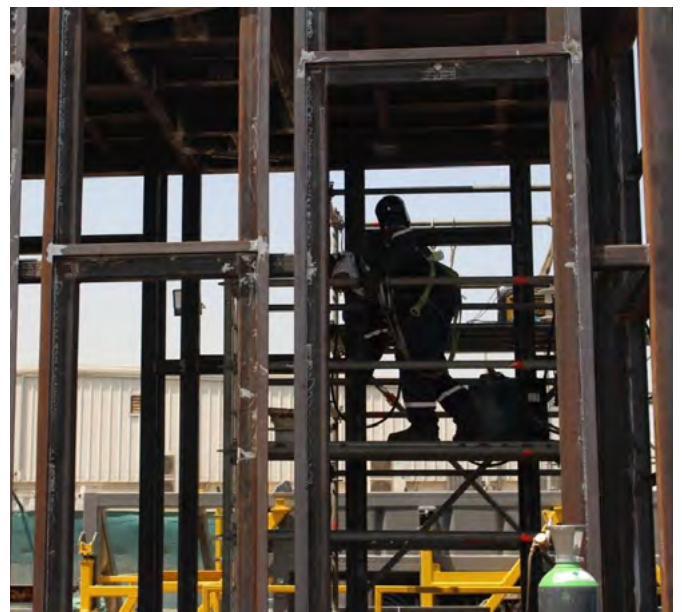


FIRST COMMERCIAL-SCALE PROTOTYPE FOR CO₂ REMOVAL SOLUTION BEING DELIVERED BY 3C METAL

The 3C Metal workshop team in Dubai is actively delivering a wide range of fabrication and piping scopes for offshore projects, including the company's first commercial-scale prototype of a next-generation containerized CO₂ removal solution.

As part of 3C Metal's ongoing commitment to decarbonization, the company has been working closely with clients and partners to develop technologies that support cleaner and more efficient offshore operations. Following detailed feasibility studies (presented at recent offshore industry events) several of these concepts have now progressed into the fabrication phase.

The CO₂ removal system is containerized for modularity and scalability, housed within a fully outfitted, integrated container designed for flexible offshore deployment.



3C METAL NEARS COMPLETION OF UPGRADE PROJECT ON SIXTH-GENERATION ULTRA DEEPWATER DRILLSHIP

3C Metal is progressing with the final phase of an upgrade project for a sixth-generation ultra deepwater drillship, currently located in the Black Sea. The scope of work includes engineering, procurement, prefabrication and installation of multiple systems and equipment to support offshore operations.

The systems and equipment being installed include an intervention workover control system (IWOCs) with supporting utilities, a remotely operated vehicle (ROV) along with its associated utilities, landing string equipment, a well test package, spooler bridges, coil tubing, a slickline unit and an interface skid designed to link the X-mas tree maintenance stand to the NOV skidding cart.

The project is led by 3C Metal's UAE team, with engineering completed in-house. Prefabrication was carried out at the local workshop in Dubai.

Installation is underway in the Black Sea and is divided into two phases. The first phase, which focused on the mechanical and electrical integration of the ROV, was completed in Q2. The second phase, covering the rest of the equipment installation, is ongoing and expected to be completed in Q3.

The team continues to work diligently to complete the final phase safely and to the full satisfaction of the client.



3C METAL SUPPORTS GOE IN THE REFURBISHMENT OF FPU IN TURKEY

3C Metal Middle East is supporting GOE in the refurbishment of a floating production unit (FPU). The project scope includes the reinstatement of lifting padeyes and the provision of technical assistance for the removal of process modules scheduled for refurbishment at the quayside.



3C Metal conducted a comprehensive site survey to identify the missing lifting points on the process modules. Based on the findings, a detailed execution plan was developed for the removal of existing insert portions and their replacement with prefabricated lifting padeyes — a strategy specifically designed to minimize onboard fabrication activities.

Prefabrication was carried out at 3C Metal's workshop facility in Dubai, where over 45 tons of steel were processed within a tight schedule. The fabrication activities were closely supervised by DNV, from material acceptance through to final release, ensuring compliance with quality standards and enhancing overall production integrity. In line with the fast-track nature of the project, all prefabricated materials and required tools were airfreighted directly to the site.

The prefabrication scope included the structural beam sections housing the lifting padeyes, leaving only the final joint welding to be completed onboard. 3C Metal's Engineering team performed detailed structural analysis on the modules to identify optimal locations for temporary supports, ensuring structural integrity was maintained during the cutting of load-bearing members.

The installation phase was executed by a dedicated 3C Metal team comprising 20 personnel, working concurrently across multiple modules to maintain schedule efficiency. Additionally, 3C Metal is supporting the removal of process modules from the vessel to the quayside for further refurbishment. This scope includes the installation of compensating structures and precise gouging of module legs to allow for accurate reinstatement post-refurbishment.

3C METAL'S SAUDI ARABIA TEAM INSTALLS NEW AIR COMPRESSOR PLATFORM ON RIG

3C Metal's team in Saudi Arabia has completed the installation of a new external platform on a rig to relocate an air compressor away from an area where thermal regulation had been an issue.

The scope included verifying client-supplied materials, sourcing missing parts and carrying out the full on-site installation. The team consisted of two fabricators and two welders, who were deployed with a 10-foot container equipped with tools and consumables to carry out the work.

Despite tight deadlines and high temperatures, the team finished the project in just seven days, to the full satisfaction of the client.

The project demonstrates 3C Metal's ability to deliver quality solutions efficiently under challenging conditions.



3C METAL IMPROVES CRANE ACCESS WITH NEW STAIRCASE DESIGN

To improve safety and accessibility, 3C Metal was tasked with replacing a vertical ladder used to access the port aft crane with a staircase from the main deck.

The team carried out a 3D laser scan and developed several design options, with the client selecting the most suitable solution. The scope was then expanded to a turnkey project, including ABS-reviewed design, supply and fabrication, all completed at 3C Metal's Dammam workshop. The staircase has been shipped and will be installed in Q3 2025.



API 16C WELL CONTROL LINE RECERTIFICATION IN SAUDI ARABIA

As part of its ongoing support for well control systems, 3C Metal is carrying out periodic on-site recertification of API 16C well control lines for multiple jack-up rigs in Saudi Arabia for ADES.

This work follows extensive involvement in high-pressure piping upgrades in line with the Aramco Well Control Manual across more than 25 rigs. The recertification process includes offshore deployment of NDT inspectors to perform testing in accordance with API standards and the agreed scope of work.

Hydrotesting is witnessed by 3C Metal personnel to ensure safe execution and compliance with API 16C. A full data pack, including test reports and a certificate of completion, is provided to the client upon completion.

MPD INTEGRATION ONBOARD SEADRILL DRILLSHIP BEING CARRIED OUT BY USA TEAM

3C Metal USA is completing the installation of a new managed pressure drilling (MPD) system onboard the West Neptune drillship for Seadrill, with final completion expected in Q3.

The project involves the fabrication of a new double-decker skid to accommodate the MPD manifolds, along with the installation of high-pressure MPD piping, electrical connections for the new system and hydraulic tie-ins. The structures were fabricated at 3C Metal's workshop in Houston, with installation beginning in early Q4 2024 in Louisiana and now ongoing offshore in the Gulf of Mexico.

Planning began in June 2024. During the initial phase, 3C Metal carried out the engineering for all new structures and piping and integrated them into a 3D point cloud model to support design development and clash checking for the new equipment.

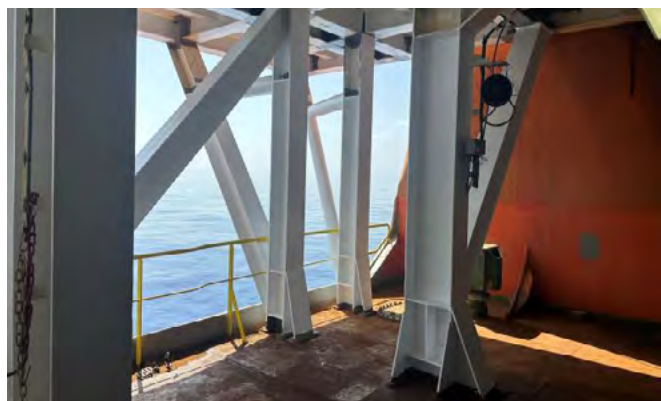
Following the resumption of offshore activities in April 2025, 3C Metal USA has made significant progress on the MPD installation. Now in Phase 3, the team has completed the construction of the large MPD double-

decker platform and the installation of the MPD manifold.

3C Metal deployed a team of 27 personnel to carry out the work onboard the rig. The team is currently working to finalize the project. Despite the complexity of structural and mechanical work offshore, the team has maintained steady progress throughout this critical phase.

Upcoming work includes completing the electrical connections to the manifold, full installation of the MPD piping system and the installation of an integrated riser joint (IRJ), MPD reeler and the required 10-ton winches to operate the system. These activities are taking place throughout Q2 and are expected to continue in the coming weeks.

3C Metal USA remains fully committed to the safe and timely delivery of this project for Seadrill.



3C METAL BELMET NAMIBIA FABRICATING 600NB SLURRY LINE FOR DEBMARINE NAMIBIA

3C Metal Group's Namibian entity, 3C Metal Belmet Namibia, has been contracted to fabricate a 600NB slurry line for Debmarine Namibia.

The slurry line, with a diameter of 600 millimeters, will be used to transport slurry during Debmarine Namibia's local offshore diamond recovery operations.

The project is underway at 3C Metal Belmet Namibia's workshop in Walvis Bay, where the team will handle welding, assembly and testing to ensure the pipeline meets all industry specifications and standards.

3C Metal Belmet Namibia is proud to build on its longstanding partnership with Debmarine Namibia and contribute to the growth of Namibia's diamond industry.



3C METAL CONTINUES WORK ON TERÉGA'S REVA PROJECT AT TECOU SITE IN FRANCE

3C Metal is currently progressing with construction activities on Teréga's REVA project at the TECOU site, located in the Occitanie region in the south of France.

This is the second of sixteen sites included in the overall project. Civil works and excavation at TECOU were recently completed by 3C Metal's subcontractor SCAM TP. 3C Metal is now preparing for the next phase, which involves the installation of the pipeline infrastructure. The REVA project, led by Teréga, involves the renewal

of approximately 72 kilometers of gas pipeline between Villariès and Albi. 3C Metal is responsible for managing construction at several of the project sites. Work will continue in the coming months as additional sites move into the construction phase.



NEW SIGNAGE MARKS PROGRESS IN BRAND TRANSITION

3C Metal has begun rolling out updated signage across its facilities, reflecting the company's new logo as part of the Ortec Group.

Updating the signage marks a significant step in the company's ongoing integration with the Ortec Group and highlights the alignment of both brands under a shared vision.

The updates for the remaining sites are underway, with more installations expected in the coming weeks.



MALAYSIAN TEAM HOST UITM STUDENTS FOR HANDS-ON WORKSHOP EXPERIENCE IN JOHOR

3C Metal Asia proudly welcomed a group of students from Universiti Teknologi MARA (UiTM) for a visit to their workshop facilities in Johor, Malaysia.

The visit was organized to give the students a closer look at welding operations and workshop processes as part of their academic studies. During the tour, students had the chance to observe live welding demonstrations and

learn about the basic steps involved in engineering and fabrication work. The workshop team shared information about safety practices, quality standards and how various processes are carried out in a real-world setting.



3C METAL JOINS FRENCH MARITIME DAYS IN GREECE

3C Metal was proud to take part in French Maritime Days 2025, held from May 20–22 in Greece.

Organized by the French Embassy in Greece and CCI France Grèce, the event brought together leading French maritime companies to strengthen international partnerships and promote innovation in the sector.

Jordan Laurans, General Manager of 3C Metal Middle East, represented the company as part of the official delegation, showcasing 3C Metal's expertise and commitment to the global maritime and energy industries.



3C METAL GROUP TAKES PART IN ORTEC'S "ACT FOR THE PLANET" LIVE EVENT

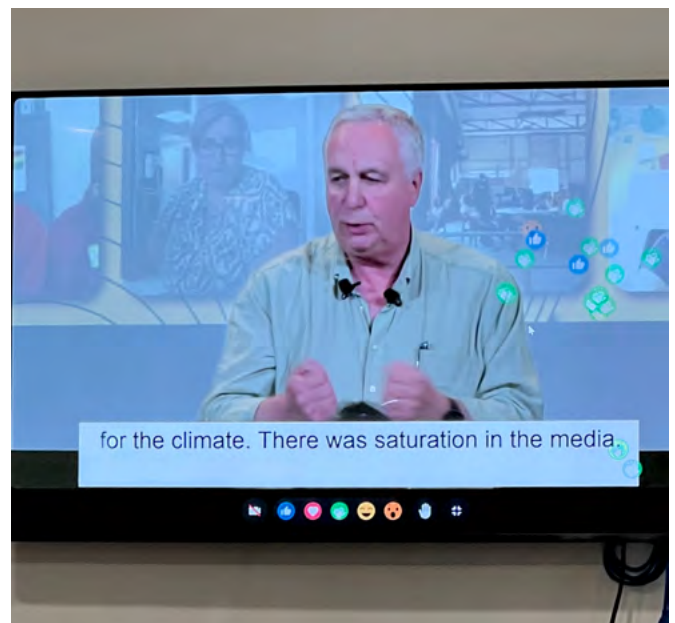
On Friday June 20, 3C Metal Group participated in Ortec Group's third edition of the "Act for the Planet" live event. The interactive session brought together employees from across the globe to engage in meaningful discussions and actions focused on the environment and sustainability.



Teams from 3C Metal's entities gathered on-site in meeting rooms and communal areas to watch the 50-minute broadcast. The event featured presentations from company leaders, including Ortec Group's President and CEO, André Einaudi, who delivered a message about the importance of safeguarding the planet.

The interactive broadcast featured speeches, interactive quizzes and stories of local initiatives from across Ortec Group's global locations. A video featuring children working on climate frescoes further emphasized the importance of protecting the environment for future generations.

The event concluded with closing remarks by Ortec Group's Chief Operating Officer, Julien Einaudi, calling on all participants to continue driving positive change.



3C METAL'S CSR POLICY AND COMMITMENTS

3C Metal is pleased to present its updated Corporate Social Responsibility (CSR) policy, which outlines the Group's commitments to reducing its environmental impact, promoting workplace safety and inclusion, supporting communities and contributing to sustainable industry practices.



OUR CSR POLICY AND COMMITMENTS

THE PLANET

We are reducing the environmental impact of our activities by:

- Monitoring and reducing our CO₂ emissions.
- Reducing waste, water and energy consumption through environmental initiatives in our workplaces.
- Engaging employees in eco-friendly behaviors and sustainability education.

OUR EMPLOYEES

We put people at the heart of our actions by:

- Ensuring workplace safety with training, certifications and leadership oversight.
- Upholding zero tolerance for discrimination, harassment and human rights abuses.
- Fostering a strong safety culture through the My Safety program.

SOCIETY

Being an exemplary player in the conduct of our activities means:

- Promoting employee well-being through diversity and social support programs.
- Supporting communities with donations for education and charity initiatives.
- Being a good corporate citizen by investing in health, education and social welfare projects.

OUR CUSTOMERS

We contribute to the sustainable performance of our customers by:

- Promoting green technologies and partnering with sustainable suppliers.
- Developing emissions tracking tools for our projects and using renewable energy and bio-fuels on site when possible.
- Offering tailored solutions for CO₂ reduction and removal.

OUR BUSINESS

CONTINUOUSLY INVESTING IN SKILLS AND INNOVATION

- Developing continuous learning of professional know-how.
- Recognizing and developing the role of industry experts.
- Investing and innovating to sustainably develop our business.



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NAMIBIA TEAM JOINS WINTER KNIGHTS CAMPAIGN TO SUPPORT COMMUNITIES IN NEED

On Friday June 6, 3C Metal Belmet Namibia proudly took part in the 2025 Winter Knights Campaign, a nation-wide initiative organized by Round Table Namibia.

The campaign brings together volunteers and organizations to collect blankets, warm clothing and financial contributions to support communities in need during the winter months. The team joined the volunteer efforts with others across the country to help gather

essential winter items. These contributions play a role in supporting those who are most affected by the colder weather.



THIRD BLOOD DRIVE OF THE YEAR HOSTED AT 3C METAL BELMET SOUTH AFRICA

3C Metal Belmet South Africa recently hosted its third blood drive of the year in partnership with the Western Cape Blood Service (WCBS), continuing its ongoing commitment to community health and social responsibility.

Employees once again showed strong support by participating in the on-site donation drive at the office in Cape Town. 3C Metal Belmet South Africa regularly hosts

blood drives as part of its corporate social responsibility efforts and to help raise awareness about the ongoing need for blood donations.



NAMIBIAN TEAM CREATES SAFE ACCESS FOR “HAVE A HEART VOLUNTEERS” TO FEED STRAY CATS

3C Metal Belmet Namibia has shown its support for Have a Heart Namibia, a non-profit that provides free spay-and-neuter services to the community.

The local team has been assisting Have a Heart in caring for stray cats living on their premises. When safety concerns required extra bars to be welded onto the workshop and yard gate, the team thoughtfully included a special access hole. This has allowed the Have a Heart

volunteers to continue to be able to feed the cats.

Have a Heart Namibia praised 3C Metal Belmet for balancing security with compassion, setting a strong example of community care and animal welfare.



3C METAL GROUP CELEBRATES 30 YEARS OF ENGINEERING EXCELLENCE

In March 2025, 3C Metal Group celebrated its 30th anniversary, marking three decades of innovation and engineering excellence.

In the weeks that followed, teams across the Group came together to celebrate with speeches, food and gifts. Offices and workshops were decorated in white and blue, and each employee received a commemorative cap branded with the 30th anniversary milestone.

In France, one of 3C Metal's founders, Bruno Colette, joined the local celebration, addressing the team and thanking them for their dedication and contribution to the company's growth.

Thank you to everyone who helped make this anniversary special and to all who've been part of 3C Metal's journey over the years.

The anniversary served as both a moment of reflection and a look ahead, reaffirming 3C Metal's commitment to delivering high-quality engineering solutions for the decades to come.







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