

3C NEWS



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A MESSAGE FROM THE GROUP MANAGING DIRECTOR OF 3C METAL



3C Metal's operational activity for the third quarter has been strong, supported by high levels of on-site project activity and personnel deployment. To improve our efficiency and competitiveness in fabrication, we are making smart investments in our facilities, including new machinery to streamline our fabrication processes and improve our cost effectiveness across all regions. We continue to align our geographical footprint with our clients' needs and are currently developing our service offering in the Gulf of Mexico, Mozambique and Namibia, where industrial activity is expected to increase in the coming years. These investments complement our existing activities and create opportunities for further growth, while ensuring we have the right resources and capabilities in the right locations to meet our clients' needs.

It has now been two years since 3C Metal became part of the Ortec Group and we continue to see the benefits of this strategic move. Collaboration with Friedlander agencies across the Ortec Group's International Contracting Division has created opportunities to combine our strengths and support clients across different markets. A few examples include the FPU Osman Gazi and the Sakarya Phase 2 Jumpers projects in Türkiye, which have brought together teams from Friedlander and 3C Metal entities in the Middle East, Asia, South Africa, Namibia, Mozambique and France. Our USA team is also working with Friedlander on a major fabrication project in Guyana. In Congo, Friedlander commissioned the services of 3C Metal while carrying

out a hull repair project, for which 3C Metal provided engineering and on-site supervision. These projects demonstrate the practical value of working across the Ortec Group and combining our local knowledge and technical expertise where it adds value.

Expanding into new regions and working more closely with Friedlander highlights the need to maintain the highest HSE standards. Our HSE team is continuing the rollout of the LIFE Saving Behaviors campaign, which stands for lead, identify, focus and engage. The campaign promotes making safe behavior part of how employees live and work. Our Group HSE Manager, Willie le Roux, will present the LIFE Saving Behaviors concepts at the Ortec Group headquarters to explore how they could be implemented across other teams within the Group. The campaign also aligns with Ortec Group's "Let's Get Out in the Field!" management objective, which encourages managers to spend more time with our teams and clients, helping us better understand site conditions and demonstrate visible safety leadership.

The progress we have made so far this year reflects the dedication of our teams and the continued trust of our clients. While market conditions remain competitive, we are committed to diversifying our services, delivering value and supporting our clients wherever they operate.

Philippe Boy
Group Managing Director of
3C Metal



3C METAL SHARES LIFE SAVING BEHAVIORS ACROSS THE ORTEC GROUP

3C Metal Group has completed the rollout of its LIFE Saving Behaviors safety campaign across all its entities and is now sharing the initiative with other agencies within the Ortec Group's International Contracting Division.

The latest sessions brought together teams from the division including 3C Metal Belmet South Africa, Orsam Energies Ghana and Orsam Ltd Ghana. The sessions provided an opportunity for teams to exchange experiences and establish a common approach to safety across the Ortec Group's agencies.

The LIFE Saving Behaviors campaign is built around four principles: Lead, Identify, Focus and Engage. The twelve behaviors focus on individual accountability and the actions employees can take to prevent incidents and protect themselves and their colleagues. The campaign also provides guidance on making safety observations, helping employees identify and address potential hazards as part of their daily activities.

During the sessions, the 3C Metal Group HSE Manager, Willie le Roux, introduced the campaign, explaining its

purpose, the reasons for its implementation and the results achieved across 3C Metal Group's operations.

The discussions also provided an opportunity for teams to share their experiences and discuss how the LIFE Saving Behaviors can support consistent HSE expectations across different operations and locations. The sessions are intended to help make the behaviors part of everyday routines and support a workplace culture where employees take responsibility for their own safety and the safety of those around them.

This initiative is part of the wider effort to develop a shared safety culture across the Ortec Group agencies. By using a common set of safety behaviors and language, teams can share good practices and maintain consistent expectations for safe working practices.





LEAD

I make safety personal and take ownership of my team's safety.
I stay physically, mentally and emotionally fit for duty.



IDENTIFY

I plan the work and assess the risk before starting.
I respect confined spaces and know that entry is never routine.
I control all energy by isolation, verifying and locking out before work.
I control ignition sources and hot work.



FOCUS

I protect myself and others when working at height.
I operate equipment and machinery safely.
I operate lifting and rigging safely.
I work safely during simultaneous operations.



ENGAGE

I adhere to procedures and methods.
I speak up and stop unsafe acts, no matter who is involved.

FRIEDLANDER INDUSTRIE CONGO COMPLETES OFFSHORE HULL REPAIRS WITH 3C METAL SUPPORT

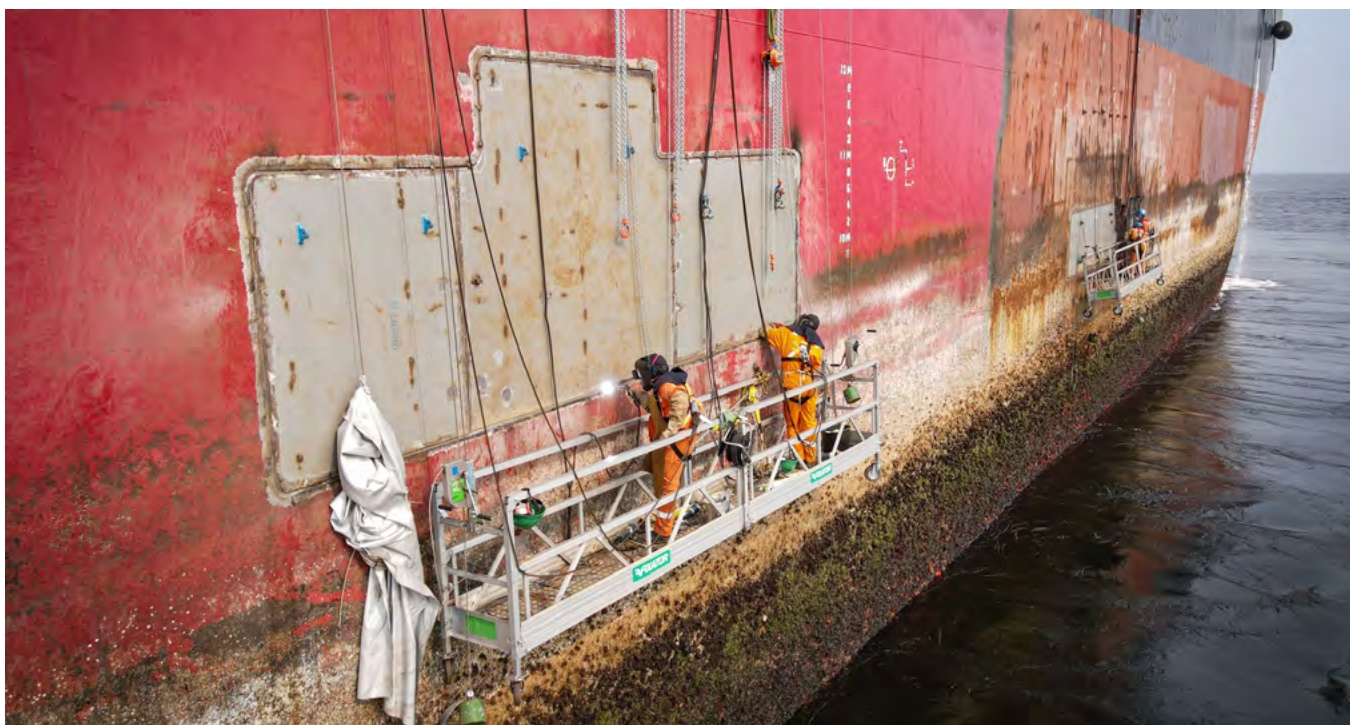
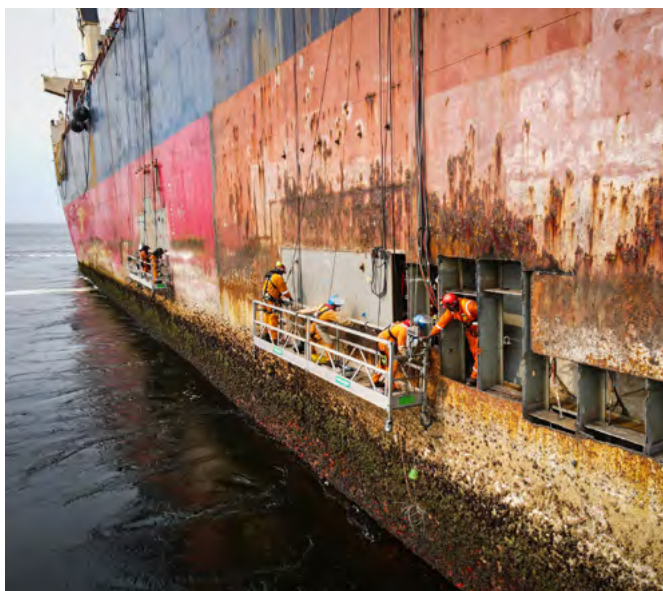
Friedlander Industrie Congo was awarded a project to carry out hull repair work on a gas tanker operating permanently offshore in Congo. The project combined Friedlander Industrie Congo's local capabilities with support from 3C Metal entities within the Ortec Group.

The scope involved the replacement of four sections of hull plating where the material thickness fell below the required specification. The work was carried out during a scheduled vessel shutdown within a 28-day window, with activities performed across day and night shifts. Work took place both from inside the vessel and overboard.

Two 3C Metal Group entities supported the project. 3C Metal Middle East provided engineering support and

work preparation, while 3C Metal Belmet mobilized two experienced supervisors (one from South Africa and one from Namibia) to support Friedlander Industrie Congo's offshore team during the hull plate replacement activities.

The project highlights collaboration between agencies within the Ortec Group, combining local knowledge and specialized offshore expertise to support the successful completion of the work.



IN-HOUSE ELECTRICAL TEAM DELIVERS SOLUTION TO ENHANCE SAFETY FOR AN OFFSHORE SPM BUOY

3C Metal's in-house Electrical Department has delivered a comprehensive electrical, instrumentation, telemetry and control solution for a Single Point Mooring (SPM) buoy located offshore Argentina.

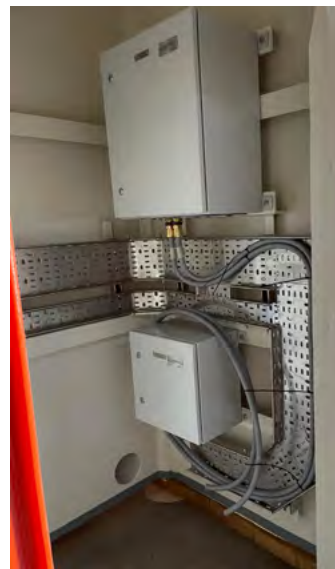
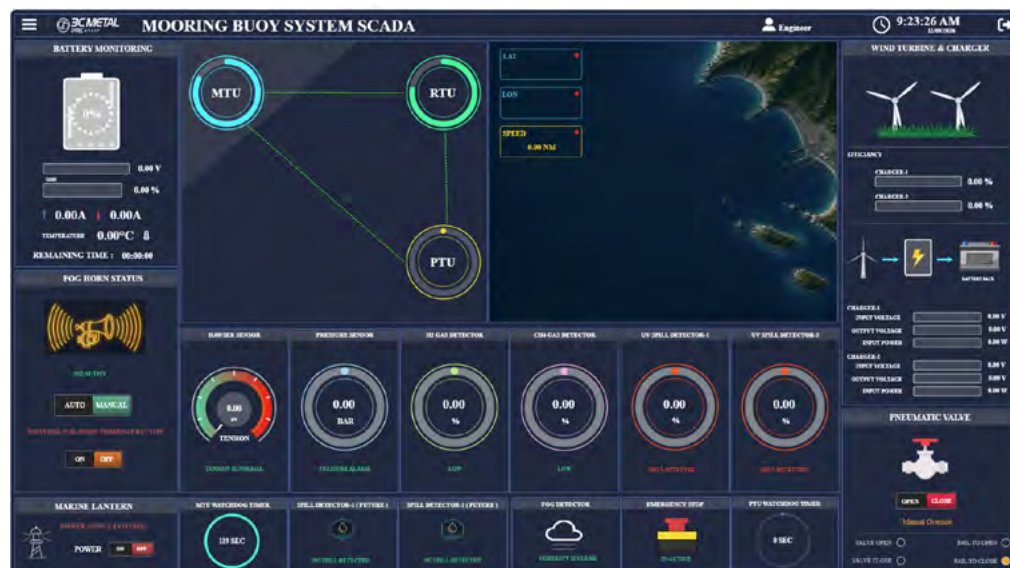
3C Metal was commissioned to develop the system architecture to enable real-time visibility between the buoy, loading vessel and onshore terminal control room. The project involved the engineering design and integration of supervisory control and data acquisition (SCADA) and telemetry systems, operator interfaces, hawser tension and pipeline pressure monitoring, emergency valve controls, fire and gas monitoring, oil spill detection, marine navigation aids, renewable-powered offshore electrical systems and long-range communications.

The systems were housed in a dedicated container designed and fabricated by 3C Metal in accordance with ABS standards for permanent installation on the buoy. The team has the capability to integrate advanced control systems with buoy hydraulic systems, enabling remote

monitoring of valve status and the operation of critical product-transfer shutdown valves through SCADA and telemetry networks.

The Electrical Department successfully managed the project from concept design through fabrication support and factory acceptance testing (FAT). The project is currently progressing toward the commissioning and offshore integration phases, which are yet to be completed. Upon completion, the integrated solution will deliver enhanced safety, operational visibility, environmental monitoring and asset integrity management.

This project demonstrates 3C Metal's capability to provide complete electrical and control solutions for complex offshore environments.



50,000 SAFE MAN-DAYS ON FPU OSMAN GAZI PROJECT IN TÜRKİYE

A major safety milestone has been reached on the FPU Osman Gazi Installation Project in Türkiye, with the 3C Metal team recording more than 50,000 safe man-days on site without a recordable injury.

The achievement comes as the installation campaign continues at the Port of Filyos, supporting the development of Türkiye's first floating natural gas production unit. Working for Global Offshore Engineering, with TP OTC as the end client, 3C Metal is carrying out structural and piping installation works across the facility.

The scope of the project includes the installation of newly fabricated and refurbished modules, mooring equipment, crane pedestals, boom rests and the flare tower, together with heating coil piping inside tanks. The range of activities requires careful coordination and a

consistent focus on HSE across the site.

The project brings together 3C Metal personnel from its Middle East, Africa and Asia entities, alongside local personnel. Reaching 50,000 safe man-days reflects the collective effort of the team to maintain safe working practices and follow established procedures throughout the project duration.

3C Metal congratulates everyone involved in reaching this milestone and thanks Global Offshore Engineering and TP OTC for their continued support.



FRANCE TEAM NEARING COMPLETION ON TERÉGA'S REVA PROJECT

3C Metal is finalizing the last tie-in activities on Teréga's REVA project, located in the Occitanie region in the south of France.

Eighteen months after the start of the project, this last quarter marked an important milestone for Teréga's REVA project, with the commissioning of several gas facilities.

This phase represents the successful completion of several months of preparation and commitment from all teams and project stakeholders involved. It reflects

a collective effort based on close coordination and strict compliance with safety and quality requirements.

This achievement marks another important step in the progress of the REVA project and highlights the commitment of all teams involved.



3C METAL USA PERFORMING FULL MPD SYSTEM INTEGRATION ONBOARD NOBLE DISCOVERER

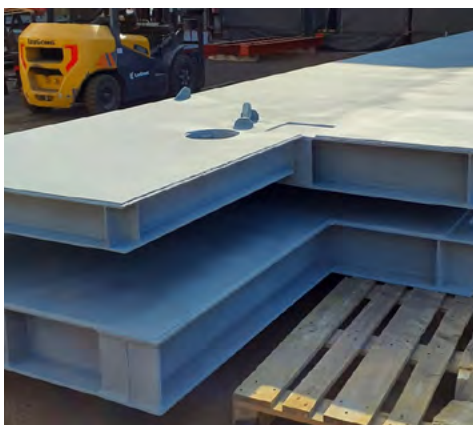
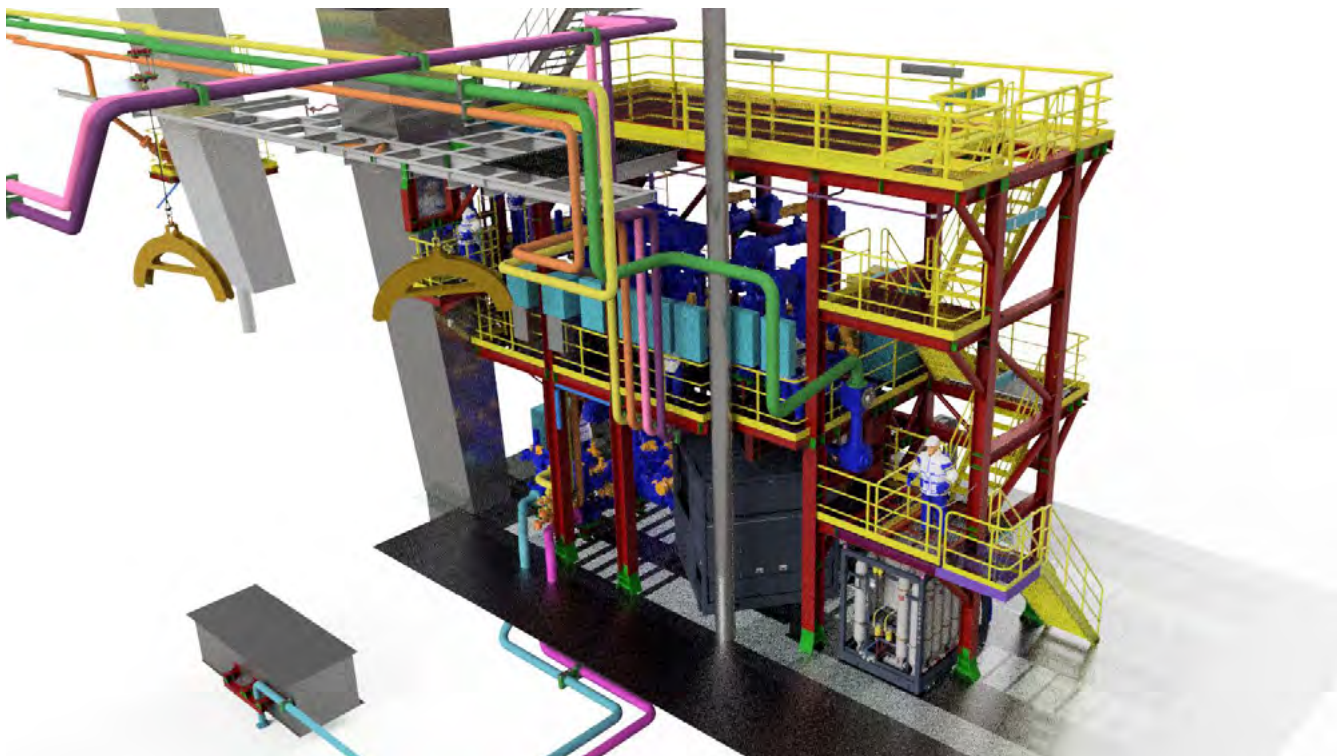
3C Metal USA has been awarded a contract by Noble Corporation to carry out a full managed pressure drilling (MPD) system integration on the Noble Discoverer semi-submersible drilling rig. The team is managing all aspects of the integration, including survey, design, supply, fabrication and installation.

The installation consists of a structural tower that will support the new MPD manifolds, high-pressure and low-pressure piping and associated electrical and hydraulic systems. In addition, the project involves the integration of a new integrated riser joint (IRJ) and MPD reeler, as well as the relocation of the drill line spoolers to the drawworks shed.

Fabrication of the structure and low-pressure piping, representing the majority of the fabrication scope, was completed in South Africa in mid-July. High-pressure piping fabrication was carried out at 3C Metal's Houston workshop facility and is now complete.

The installation phase is now underway in Curaçao. The team will focus on installing more than 45 tons of structural steel and more than 15 new pipelines throughout the rig. A team of 50 personnel is expected onboard during the rig's out-of-service period, which will span more than 65 days. Completion of the installation is projected for Q4 2026.

The 3C Metal installation team remains committed to delivering a successful outcome for its long-standing and valued client, Noble Corporation.



3C METAL BELMET COMPLETES MPD AND PIPING UPGRADES ON ULTRA-DEEPWATER DRILLSHIP

3C Metal Belmet has completed upgrade and repair work on an ultra-deepwater drillship in preparation for upcoming drilling operations, with the offshore campaign carried out in the waters off Ivory Coast and Nigeria.

The scope included the integration of a managed pressure drilling (MPD) system, high-pressure piping repairs and modifications to the mud system to establish double barrier protection.

Following the completion of supply and prefabrication activities, offshore work began at the end of June in the waters off Ivory Coast before the drillship moved to offshore Nigeria.

The project brought together capabilities from across the 3C Metal Group. 3C Metal Middle East delivered the

electrical scope and supported procurement alongside 3C Metal USA, while 3C Metal Asia completed most of the piping spool prefabrication.

Personnel from South Africa, Namibia, Mozambique, Dubai and Romania supported the offshore campaign, with an average of around 30 people onboard during the work.

The project was completed without any recordable safety incidents during the campaign.



3C METAL ASIA COMPLETES MPD PACKAGE INTEGRATION ON SEMI-SUBMERSIBLE DRILLING RIG

3C Metal Asia completed the integration of a Weatherford managed pressure drilling (MPD) package onboard an ultra-deepwater semi-submersible drilling rig in support of the client's upcoming drilling campaign.



3C Metal delivered a full turnkey solution including the engineering and design, supply, prefabrication and installation of the MPD piping and structural integration. The scope also included the design, supply and installation of the electrical systems required for the MPD package, which was carried out by 3C Metal's in-house Electrical Department.

The project was delivered by 3C Metal's Malaysian entity, 3C Metal Asia, with support from multiple 3C Metal Group entities. The mechanical and electrical integration design and engineering were carried out by the design team at 3C Metal Middle East, while 3C Metal Asia managed the fabrication and installation activities.



Installation was carried out while the rig remained in operation, requiring close coordination between the client, equipment OEM and 3C Metal throughout the work. Following the successful completion of the MPD integration, 3C Metal was awarded additional scopes

for the same client and rig, including a major contract for seafastening packages. 3C Metal looks forward to continuing its work with the client and supporting future project requirements.



MALAYSIAN TEAM SUPPORTS RIG FOR UPCOMING WELL INTERVENTION AND COMPLETION CAMPAIGN

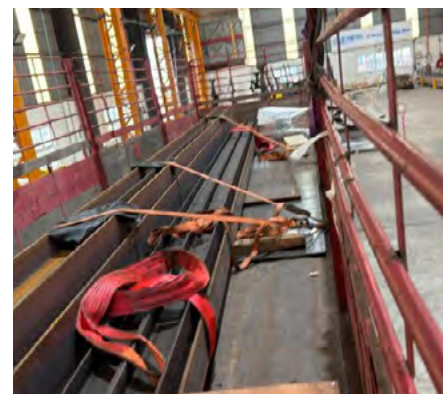
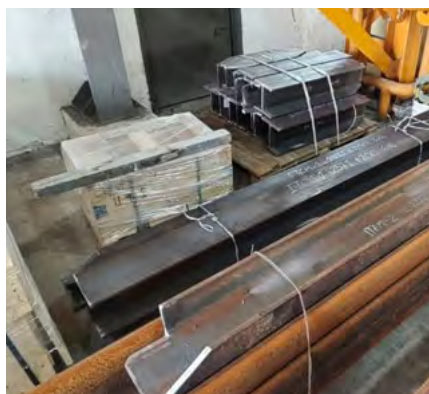
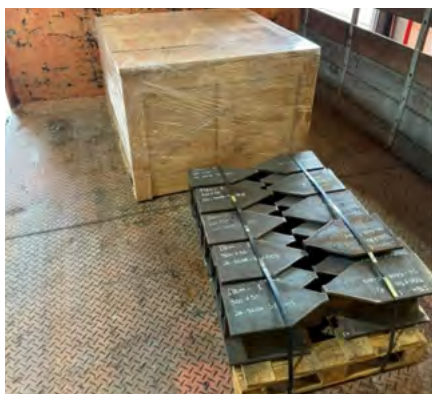
3C Metal's Malaysian team, 3C Metal Asia, is supporting a client in preparing an ultra-deepwater semi-submersible rig for an upcoming well intervention and well completion campaign. The rig is currently operating in Myanmar waters.

The project involves the seafastening of well testing, gravel pack and coiled tubing equipment packages, comprising more than 50 equipment items. 3C Metal is providing engineering and design, material supply and fabrication, as well as offshore installation support.

Working to a tight project schedule, 3C Metal's engineering team in the UAE completed the required analyses and issued the engineering drawings within an accelerated timeframe. The work was carried out in accordance with the relevant technical and quality requirements for offshore drilling environments.

In parallel with the engineering phase, 3C Metal Asia managed the material supply and fabrication of the seafastening structures.

3C Metal is currently supporting the offshore installation phase through the deployment of an onsite supervisor onboard the rig. The supervisor is coordinating with the client's onsite team and overseeing the installation to ensure the works follow the approved engineering requirements and are carried out safely.



SAUDI ARABIA TEAM DELIVERS SUBSEA INSTALLATION AIDS FOR LOCAL CLIENT

3C Metal Saudi Arabia has completed the fabrication and testing of a range of specialized subsea installation aids for a local client.

The scope included deadman anchor (DMA) boxes with concrete ballast, 8-inch, 10-inch and 30-inch pipe friction clamps, a pipe handling frame, flange catchers and a decruding manifold with associated crossovers.

The equipment was fabricated, inspected, load tested and pressure tested to ensure compliance with project specifications prior to delivery. The project highlights 3C Metal Saudi Arabia's capability to deliver specialized structural and piping fabrication locally, from

manufacturing and testing through to project completion.

Delivered from 3C Metal's facilities in Dammam, the project also demonstrates the capabilities of the company's growing Saudi Arabian operations and its ability to support major international offshore contractors with specialized fabrication and testing solutions for offshore and subsea applications.



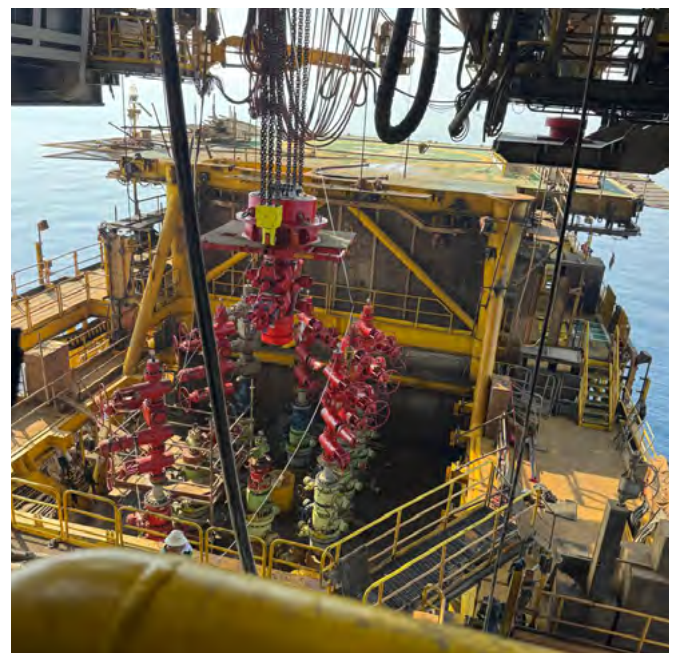
BOP PLATFORM AND WELL TEST MANIFOLD INSTALLATION FOR SAUDI ARABIA CLIENT

3C Metal Saudi Arabia has successfully completed the offshore assembly and installation of BOP stack components, maintenance access platforms, hydraulic control lines and a new well test manifold for a client in the Kingdom of Saudi Arabia.

The project included the assembly and installation of BOP stack components and associated maintenance platforms, along with the routing and installation of hydraulic control lines connecting the control manifold to the designated function ports. During the same mobilization, the team also installed a new well test manifold and dedicated skid, and carried out the modification, re-routing and pressure testing of existing flare and well test lines to integrate the new manifold into the system.

3C Metal's offshore team coordinated all activities to ensure the work was carried out safely and efficiently, with minimal disruption to ongoing operations.

Completed within two weeks, the project demonstrates 3C Metal Saudi Arabia's ability to deliver complex mechanical and structural offshore scopes safely and efficiently in an operational environment.



INDUSTRY NETWORKING EVENT HOSTED BY SRI ENERGY AND 3C METAL IN LONDON

3C Metal and SRI Energy hosted an industry networking evening on 15 September at The Hansom, St Pancras London Hotel, bringing together clients, colleagues and industry professionals from around the world.

The event took place during the week of the IADC/SPE Managed Pressure Drilling & Underbalanced Operations Conference & Exhibition in London. The conference brought together professionals from across the drilling industry to share technical knowledge, discuss developments in managed pressure drilling and underbalanced operations and exchange experiences from field applications.

The networking evening provided an opportunity for attendees to connect, exchange experiences and continue discussions with colleagues, clients and industry contacts.



3C METAL BELMET EXHIBITS AT MINING EXPO AND CONFERENCE IN NAMIBIA

3C Metal Belmet exhibited at the Mining Expo & Conference, hosted by the Chamber of Mines of Namibia at the Windhoek Show Grounds in Namibia. The event brought together mining companies, industry professionals, suppliers and stakeholders from across the country's mining sector.

3C Metal Belmet presented its engineering and fabrication capabilities and highlighted its support for mining and industrial projects in Namibia. The event provided an opportunity for the team to connect

with industry stakeholders and showcase 3C Metal Belmet's capabilities in supporting mining and industrial projects in Namibia.



SHOWCASING CAREER PATHS AT NAMIBIA'S YOUTH IN OIL AND GAS SUMMIT 2026

3C Metal Belmet participated in the Youth in Oil and Gas Summit 2026, held from July 23-25 at the Civic Centre in Walvis Bay, Namibia. The event focused on skills development, career opportunities and the continued growth of Namibia's oil and gas sector.



3C Metal Belmet provided attendees with information on career opportunities within the company and its operations in Namibia.

Throughout the summit, the team engaged with students, graduates and industry professionals to discuss career pathways and opportunities within the energy sector.

The Youth in Oil and Gas Summit provided an opportunity for 3C Metal Belmet to support discussions around skills development and local content while highlighting its commitment to developing local talent in Namibia's growing energy industry.

3C METAL MIDDLE EAST SPONSORS STUDENT TEAM FOR FORMULA ETHARA COMPETITION

3C Metal Middle East sponsored Midnight X, a student team from Safa Community School in Dubai, as part of the Formula Ethara Competition, a STEM-focused program for students aged 6 to 13 that develops skills in science, technology, engineering, arts and mathematics through a hands-on model race car design challenge.

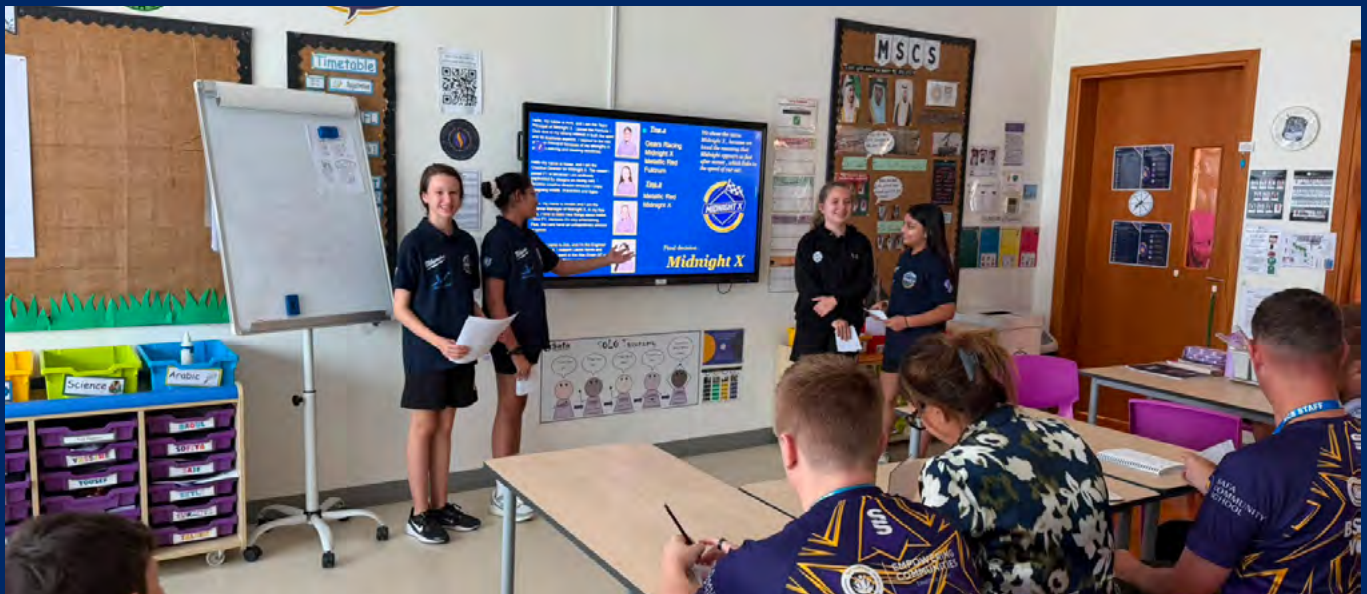
The name “Ethara,” which means “excite” in Arabic, reflects the program’s aim of encouraging students to explore design, innovation and engineering.

The Year 6 team, made up of students Avni, Amelie, Zoe and Kasia, completed a year-long project that involved developing their team identity, creating a logo, designing their car and preparing their final presentation. The students also managed the project’s branding and sponsorship activities as part of the challenge.

Following the final assessment, Midnight X was selected

as the winning team in Safa Community School’s internal competition, earning the opportunity to represent the school at the Formula Ethara Finals at Yas Marina Circuit. Competing in the Pro League against older students, the team finished sixth overall, placing in the top 10 and achieving the highest result among the Safa Community School teams.

3C Metal Middle East congratulates the Midnight X team on their achievement and wishes them continued success in their future STEM activities.





SHOE DONATION FOR CHILDREN AT THE PROMISELAND TRUST SCHOOL IN NAMIBIA

The Promiseland Trust recently received a donation of school shoes and socks from 3C Metal for the children at its school in Walvis Bay.

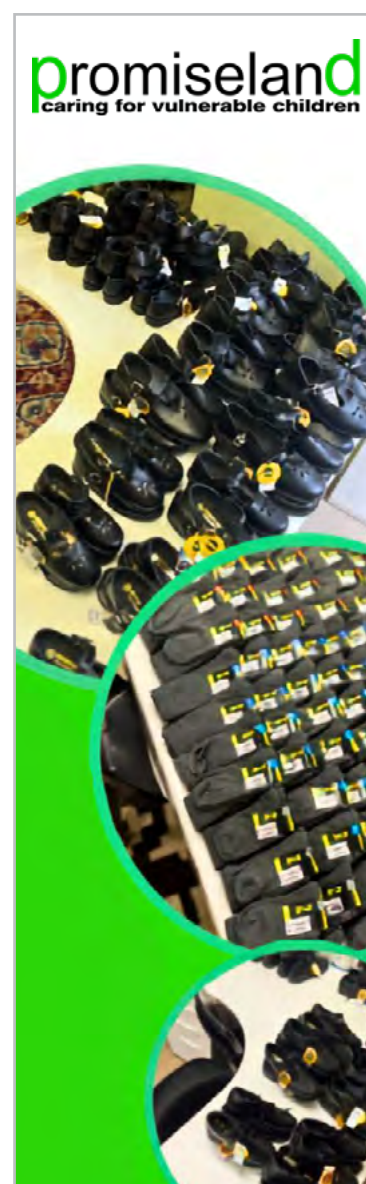
The donation came in addition to the school supplies collected by 3C Metal employees across the Group through this year's back-to-school initiative. The initial collection included school bags, stationery, lunch boxes, water bottles, clothing and other educational essentials.

The school shoes and socks will provide the children with footwear for the new school year, adding to the support already provided through the wider collection.

The Promiseland Trust supports children from underprivileged communities in Walvis Bay by providing access to education, nutritious meals and emotional support. Its school currently provides early childhood education for 104 children between the ages of three and six.

3C Metal has partnered with the Promiseland Trust since 2023. Alongside employee-led initiatives, the Group provides ongoing funding to support the school and has contributed a total of €70,000 (USD 78,600) since the partnership began.

The latest donation is another way 3C Metal continues to support the Promiseland. The Promiseland Trust management team expressed its appreciation to 3C Metal for the continued support.



USA TEAM SUPPORTS HOUSTON RESTAURANT WEEKS TO GIVE BACK TO LOCAL COMMUNITY

3C Metal USA proudly supported Houston Restaurant Weeks, which ran from August 1 to September 7, to raise funds for the Houston Food Bank.

This year, Houston Restaurant Weeks celebrated its 23rd year, raising \$23 million and helping fund 70 million meals to support the Houston Food Bank. Participating restaurants donate a portion of their sales to the Houston Food Bank, helping provide meals for individuals facing food insecurity in the Houston area.

3C Metal USA combined team building with charity by dining at participating local restaurant Sal y Pimienta Kitchen for a team lunch. For every three-course dinner purchased by the team, the restaurant donated funds to cover nine meals for the Houston Food Bank.

3C Metal USA is proud to support an initiative that brings people together while making a meaningful difference in the lives of those in the local community.



ONAM CELEBRATIONS BRING 3C METAL MIDDLE EAST TEAM TOGETHER

On 25 August, colleagues at 3C Metal Middle East came together to celebrate Onam, a harvest and cultural festival from Kerala, India, that celebrates the mythical return of the benevolent King Mahabali. The festival is also a celebration of prosperity, abundance and togetherness.

Employees dressed in traditional Indian attire for the occasion, while colorful pookalams (floral artwork) created by colleagues added a festive touch throughout the office and workshop. The celebrations also included a traditional Onam Sadhya (feast), giving the team an opportunity to enjoy a variety of Indian dishes and experience an important part of the festival's traditions.

The day continued with lively Onam games, bringing colleagues together for fun, laughter and friendly competition. With employees from across the office and workshop taking part, the celebration provided a relaxed opportunity to connect and enjoy the spirit of Onam as one team.



3C METAL ASIA TAKES ON GUNUNG ARONG TRAIL TOGETHER

3C Metal Asia enjoyed a fun and memorable outdoor adventure on August 1, with 22 team members taking on the Gunung Arong trail in Mersing, Johor.

The team began the climb at 4:30am and reached the peak at around 6:15am. The challenging trail included slippery paths, steep climbs, light fog and even wading through the sea along the way.

While an outdoor hike may not be everyone's first choice of team activity, taking on the challenge together brought out a strong sense of teamwork and team spirit for the members. When one teammate experienced dizziness and struggled early in the climb, colleagues stepped in to provide support and encouraged them to continue,

helping keep everyone motivated and moving forward.

With strong peer support throughout the journey, all 22 team members successfully reached the peak and were rewarded with a beautiful sunrise together.

3C Metal Asia is proud to have shared an experience that challenged the team, strengthened connections and showed the value of supporting one another along the way.





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